

Executive Service Corps of the Triangle

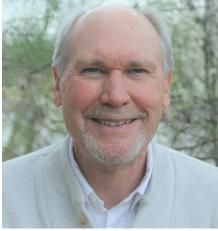
VELUNTEE

CORA PLEASE DROP OFF DONATIONS

2 0 2 0 ANNUAL REPORT

IMPACT ON OUR COMMUNITY

A LETTER FROM OUR BOARD CHAIR



2020 ESC BOARD MEMBERS

Samantha Bureau-Johnson Belinda Cheung Tammy Dunne Megan Gift Saleem Hussaini Katerine (Kat) Jackson Bobby Kanoy Craig Landwehr Candice Miles Chris Wallace Ken Waters

2020 ESC STAFF

Kerry Raquel *Executive Director*

Paige Pait Co-Director of Advisors and Executive Coaching

Paula Hattley Co-Director of Advisors and Executive Coaching

P.O. Box 14754 Durham, NC 27709 www.esctriangle.org info@esctriangle.org Sustainability and even survival of a nonprofit organization should never be taken for granted, no matter how valid and needed your mission is!

This is the major lesson of 2020 from my perspective. Starting the year with high hopes of increasing our community impact, quickly devolved into the low question of "So Now What?!". For ESC, with a mission of helping other nonprofit agencies thrive, it became a matter of "Doctor, Heal Thyself!" And that is exactly what we did.

Like so many of our clients throughout our 34 year history in the Triangle community, some of our traditional sources of income vanished in the fog of the near term future. Having built our foundation on the selfless time and talents of our highly experienced and motivated volunteer advisors, we were able to build a new Crisis Action Plan which enabled us to appropriately pivot. Such planning methodology then became a new ESC program which was offered to our community at no cost.

A component of our plan was to update and revitalize our mission, vision and our commitment to social justice. Accordingly, we established new goals for further diversification and inclusion in our Board, Staff, and base of volunteer advisors. Also included in this work was the commitment to do more listening. As a result of this commitment was the completion of several "Fireside Chats" and focused studies with local agencies to increase the alignment of ESC programs with the needs of the community. Our new portfolio of virtual workshops and board leadership boot camps are a direct result of these initiatives.

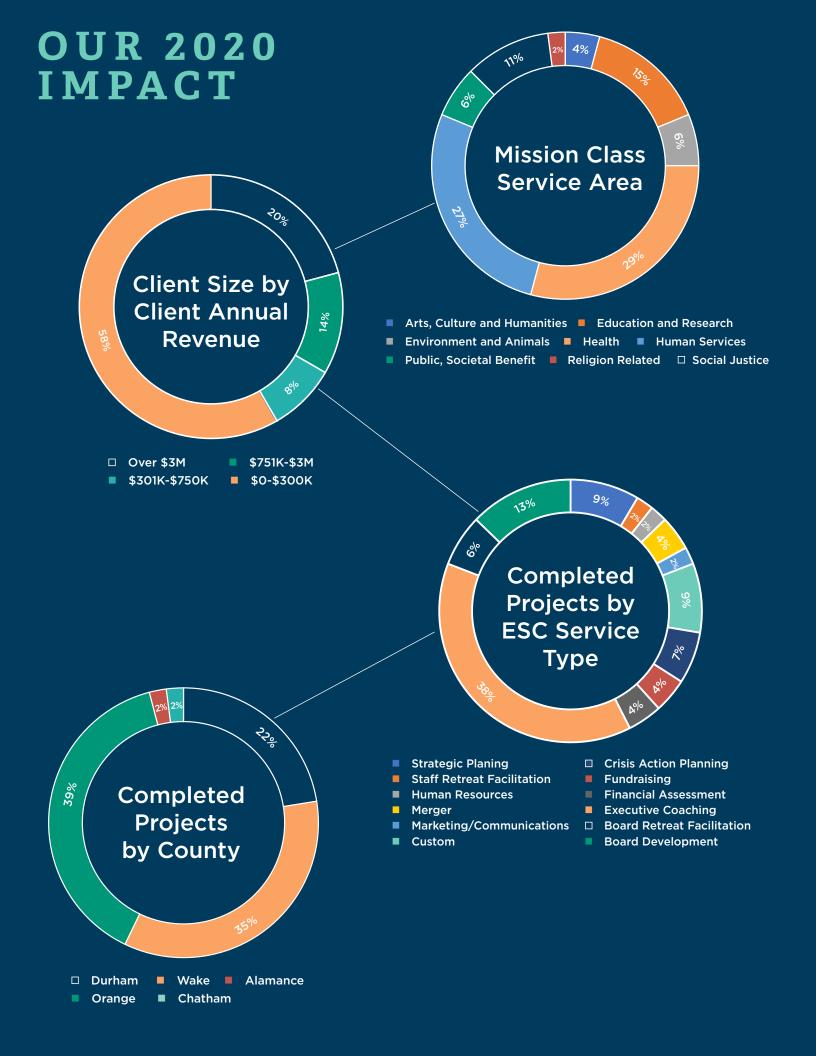
Another key component of the action plan for ESC was the hiring of a new Executive Director, who would become the public face and voice of the organization, leading ESC and the Triangle community into a more diverse, inclusive and sustainable future. We were very honored and proud to have hired Kerry Raquel for that role in our 3rd quarter. Kerry's ED experience in our community and passion are evident to anyone who meets her. With a lifelong commitment to social justice, Kerry is uniquely qualified for the role.

As I pass the board leadership baton to our incoming and very capable Board Chair, Candice Miles, I want to thank the members of our Board, Staff, Volunteers, Donors and Strategic Partners for their continued dedication and adaptability. I also need to thank my predecessors who built the reserves necessary to weather the 2020 storm. 2020 has surprisingly been a marvelous year for demonstrating resilience and community support! In this report, you will note that in spite of the pandemic, we still helped 184 nonprofit agencies!

In the year(s) ahead, we look forward to further improving the quality of life in the Triangle community in full partnership with you.

Craig Carlevel

Craig Landwehr Board Chair, 2020 Board of Directors ESC of the Triangle



2020 STATS TO BE PROUD OF

48 Individual projects completed with **38** different organizations in 2020

184 Individual Organizations impacted by ESC services or programs in 2020

ESC developed a new offering of **"Fireside Chats"** that are tailored to Executive Directors and the challenges they face leading nonprofit staff and boards. These conversations were centered around the following topics:

- Engaging your Board and Staff on Anti-Racism
- Managing Morale in Stressful Times
 - Fundraising in a Recession

77 Volunteers on file with **33** of those actively engaged on a project in 2020. **6** Workshops offered to the Community on the following subjects:

- Managing Finances and Measuring Performance in Nonprofit Organizations
- Risk Management
- Crisis Action Planning
- Resilience
- Contract Processing and Administration
- Speakers Series Leading a Nonprofit in a Space of Change

2 ED Roundtable Groups that included **4 9** different Executive Directors from local nonprofits ran monthly to provide nonprofit EDs a local support group and network of peers.

1 Cohort of **31** participated in the ESC Board Leadership Boot Camp completed in 2020. The original Spring 2020 Boot Camp was canceled due to COVID-19 and our ESC volunteers did a wonderful job creating a new virtual-based curriculum that was rolled out in the Fall of 2020.

COMMUNITY IMPACT



ANIMAL PROTECTION SOCIETY

APS was an interesting client for us to work with. Their deep dedication to animal care provides them with a sound base of volunteer and operating energy. This agency was just beginning their board leadership succession when they asked ESC to provide board development and structure guidance. They were very receptive to our board assessment process and engaged actively in the retreat that we structured and facilitated. The outcome of the project provided the board with board/ staff role clarity as well as implementation best practices for their governance and board management work.

- Art Zucker, ESC Advisor

CHATHAM CHAMBER OF COMMERCE

We have been very impressed with the business coaches and consultants of ESC. Through their help and guidance, we have worked through several issues and are currently working on our Strategic Plan. I appreciate the support and knowledgeable assistance received through the ESC.

- Cindy Poindexter, President / CEO

Chatham CHAMBER of COMMERCE







CORA

The staff and board of directors at Chatham Outreach Alliance (CORA) especially enjoyed working with Curt Liberatore for the second time on our strategic plan. We have also appreciated knowing that we can call on the ESC and their consultants for assistance with various HR and legal questions. The process has been easy and the people extremely professional!

- Melissa Driver Beard, Executive Director

COMMUNITY IMPACT



GUATEMALAN STUDENT SUPPORT GROUP

Earlier this year, we were in panic mode as our long-time executive director announced that he would soon be retiring. Since he and his wife had basically run all aspects of our organization for the past eight years, we were ill-prepared to go on without them. Fortunately, I knew of ESC through a friend of mine, so I contacted your organization to see if you could help. We were quickly put in contact with Art and Jamie, who over the next couple of months helped guide us to a new organizational structure consisting of a much more active Board that they divided into four committees. These committees now handle all of the duties and responsibilities once done by the Executive Director. This was all done in the face of rapidlychanging COVID-19 lock-downs, which led to our final half-day retreat done completely by Zoom, a first for ESC. We have now become a much more efficient, inclusive organization, thanks to ESC!

- Kim Richard Jones, MD, Ph.D., GSSG Board Chairman

MEALS ON WHEELS ORANGE COUNTY NC

Chapel Hill-Carrboro Meals on Wheels and Orange County Rural Alliance had the pleasure of working with two wonderful ESC consultants (Michael and Tom) to help us become Meals on Wheels Orange County, NC. ESC's support and guidance offered two small non-profits with limited means the opportunity to have professional guidance as we transitioned from two organizations into one. Our ESC consultants skillfully and deftly maneuvered us through a clear process, keeping both organizations engaged and ontrack to reach agreement and set the stage for continued success as an expanded county-wide organization.

- Rachel Bearman, Executive Director









PIEDMONT WILDLIFE CENTER

Piedmont Wildlife Center contacted ESC in April of 2020 as the COVID-19 crisis continued to escalate. At this point, there was limited guidance available from local and state levels on what the year would bring - making it challenging to plan ahead on how to conduct their after school and summer camp programs. Staff furloughs and program cancellations had already happened. They reached out to ESC for help in crisis action planning and how to prepare for the year. Over a series of virtual sessions, ESC worked with the Board Chair and Executive Director to build a financial model assessing their expenses and revenue against multiple scenarios of the state re-opening and allowing camps to resume. This financial model provided them a tool to understand the impact of program decisions on the financial health of their organization.

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THANK YOU FOR YOUR SUPPORT

UNIQUE ORGANIZATIONS IMPACTED BY ESC

100 Black Men Triangle East, Inc. A Cure In Sight Accelerating Men, Inc. ACLU of North Carolina Addiction Professionals of North Carolina Advance Community Health (formerly Wake Health Services AIA Triangle Amazon American Heart Association Animal Protection Society of Durham Artise Studios Artspace Athena of the Triangle Availforce Berean Community Center Inc **Book Harvest** Boomerang Youth, Inc. Bridge the Gap Mission CAM Raleigh Camp Corral **Capitol Hill Management Services Inc** Carolina Student Legal Services CASA CHARLES HOUSE ASSOCIATION Chatham Chamber of Commerce Chatham County Council on Aging Chatham County Literacy Council, Inc. Chatham Literacy Chatham Outreach Alliance, Inc. **Child Care Services Association** Choral Society of Durham Coles Communities In Schools of North Carolina **Community Home Trust** Community Music School, Inc. Compass Center for Women and Families **CORA Food Pantry** DCLT **Digital Durham** District C Don't Waste Durham **Dorcas Ministries Dreamcoat Ministries** Dress for Success Triangle **Durham Arts Council** Durham Center for Senior Life **Durham Housing Authority** Durham Public Schools Council of PTAs El Centro Hispano, Inc. Ellerbe Creek Watershed Association Emily Krzyzewski Center Evolve Mentoring/My Brother's Keeper of Wake County **Exchange Family Center Extended Grace Families Together** Fannie Lou Hamer Institute for Advocacy Fearrington Cares First in Families of North Carolina FMF FOR (Friends of Residents) Foundation for Health Leadership and Innovation Free Agent

Girls on the Run of the Triangle Groundswell Guatemalan Student Support Group Helping Horse Therpeutic Riding Hemophilia of North Carolina Home Hope Hope Renovations Hopeline, Inc. Horse and Buddy Horses for Hope Inter-Faith Council for Social Service Interfaith Prison Ministry for Women International Society on Thrombosis and Haemostasis ISLA ISTH Job-Site Safety Institute Johnson Service Corps Josh's Hope Foundation, Inc. JWM Consulting Keep Durham Beautiful Kidznotes Kiran Know the System Learning Together Liberation Prison Project Lillian's List Loaves and Fishes Ministry Inc Male Contraceptive Initiative Me Fine Foundation Meals on Wheels Durham Meals on Wheels Orange County NC Meals on Wheels Wake County Mrs. **Musical Empowerment** NAMI Orange NC NARAL Pro-Choice North Carolina NATIONAL PTA NC Budget and Tax Center NC Center for Nonprofits NC Child NC Commission on Racial & Ethnic Disparities (NC CRED) NC Hillel NC Museum of History Associates NC MWBE Coordinators' Network NC Society of Hispanic Professionals NC State Wilson College of Textiles NC Urban Forest Council NCSU NCSU Institute for Nonprofits Nearly New Shoppe Nicholas School of the Environment, Duke University North Carolina Arts in Action North Carolina Center for Nonprofits North Carolina families united North Carolina Fragile X Foundation North Carolina Symphony North Carolina Victim Assistance Network North Raleigh Ministries Inc **Odyssey Stage** OE Enterprises, Inc. OFFG and Back on My Feet

Orange County Rape Crisis Center Orange County Rural Alliance (OCRA) Pardoned By Christ Passage Home Inc. People's Alliance Piedmont Conservation Council, Inc. Piedmont Health Senior Care Piedmont Health Services, Inc. **Piedmont Wildlife Center** Polka Dot Mama Melanoma Foundation PORCH-Durham **Preservation Durham** Prospanica NC Chapter-in-Formation Providence: A Christian Montessori Community Psychoanalytic Center of the Carolinas PTA **PTSD Foundation of America** Raleigh Business and Professional Network Inc, LGBT Chamber of Commerce Raleigh City Farm **Raleigh Sister Cities** Read and Feed Residential Services, Inc. SAFEchild Seasons of Destiny, Inc. SECU Family House at UNC Health Care Self Senior PharmAssist Shepherds Care Medical Clinic SOAR Outreach Spencer Educational Foundation St. Stephen's Episcopal Church StepUp Durham StepUp Ministry StepUp Ministry - Raleigh The Chamber Orchestra of the Triangle The Daily Tar Heel The Exploris School The Fannie Lou Hamer Institute of Advocacy & Social Action The Hope Center at Pullen, Inc. The Scrap Exchange Threshold INC Toxic Free NC Triangle Aphasia Project Unlimited **Triangle Area Parenting Support** UNC - Kenan-Flagler Business School UNC Center for Excellence in Community Mental Health University of Michigan Victoria Jeffries Village of Wisdom Wade Edwards Foundation (WELL) Wake Smiles WCPSS Western Wake Crises Ministry White Plains Children's Center WomenNC Women's Birth and Wellness Center YM4C Interprises YNPN Youth LEAD NC Youth Thrive